### APPENDIX 1 – SCORING TABLES

# Risk Scores and Descriptions – <u>Service Planning Risks</u>

#### **Impact**

| Description | Score | Impact – Financial<br>(Council,<br>department or<br>service area) | Impact -<br>Reputation  | Impact – Service Delivery  | Impact Health & Safety<br>(Employees or public)  | Impact - Service<br>Objectives   |
|-------------|-------|---|---|--|--|--|
| Very Low    | 1     | <2% of annual budget  | Letter(s) of complaint.   | Minor, very short term (under 24 hours) disruption to a single team or section.  | Minor injuries or illnesses,<br>but not resulting in 'lost<br>time'                                  | Minor effect on achievement of a sectional aim   |
| Low         | 2     | <5% but >2% of annual budget                                      | Single adverse<br>report in local<br>media  | Some short-term (under 48 hours) disruption to a single team or section, manageable by altered operational routine   | Minor injuries or illnesses that require first aid and result in lost time.                          | Serious effect on achievement of a sectional aim   |
| Medium      | 3     | <10% but >5% of annual budget                                     | Significant<br>adverse publicity<br>in local media  | Longer term disruption (up to 7 days) to a number of operational areas within a single location and possible flow on to other locations. Or short-term disruption to a service-critical team or section. | Injuries or illnesses that result in an 'over 3 day' injury, major injury or hospitalisation         | Achievement of a sectional aim seriously compromised and / or significant effect on a Departmental aim.                    |
| High        | 4     | <15% but >10% of annual budget                                    | Significant adverse publicity in national media. Dissatisfaction with Chief Officer &/or Member | All operational areas of a single location compromised. Other locations may be affected. Or longer-term (up to 7 days) disruption to one or more service critical teams or sections.                     | Single case of injury or illness that could be fatal, life threatening or cause long-term disability | Achievement of one or more departmental aims compromised and / or significant effect on achievement of Corporate objective |
| Very High   | 5     | >15% of annual budget   | Sustained adverse publicity in national media. Chief Officer &/or Member removal or resignation | Multiple locations compromised. Council unable to execute numerous service-critical functions.   | Multiple cases that could be fatal, life threatening or cause long-term disability                   | Achievement of one or more Corporate objectives seriously compromised  |

#### Likelihood

| Description Score |   | Narrative                                  | Quantitative (chance of occurrence within 3 years) |  |
|-------------------|---|--|--|--|
| Very low          | 1 | Extremely unlikely or virtually impossible | 0-5%   |  |
| Low               | 2 | Unlikely, but not impossible               | 6-20%  |  |
| Medium            | 3 | Fairly likely to occur                     | 21-50%   |  |
| High              | 4 | More likely to occur than not              | 51-80%   |  |
| Very High         | 5 | Very likely to occur                       | >80%   |  |

### APPENDIX 1 – SCORING TABLES

# Risk Scores and Descriptions – <u>Project Risks</u>

### Impact

| Description | Score | Budgetary Impact                                  | Schedule Impact                       | Impact on Requirements                              |
|-------------|-------|---|---------------------------------------|---|
| Very Low    | 1     | Negligible effect on projected cost: 0 to 3%      | No effect on projected schedule: < 3% | System will fully meet mandatory requirements       |
| Low         | 2     | Small increase on projected cost: 3 to 10%        | Small schedule slip: 3 to 10%         | A few shortfalls in desirable functionality         |
| Medium      | 3     | Significant increase on projected cost: 10 to 30% | Significant schedule slip: 10 to 30%  | Minor shortfalls in one or more key parameters      |
| High        | 4     | Large increase on projected cost: 30 to 75%       | Large delay: 30 to 50%                | Major shortfalls in one or more key parameters      |
| Very High   | 5     | Major increase on projected cost: > 75%           | Major delay: > 50%                    | Major shortfall in any of the critical requirements |

### Likelihood

| Description | Score | Narrative   |  |
|-------------|-------|---|--|
| Very Low    | 1     | Virtually impossible (within the lifecycle of the project)          |  |
| Low         | 2     | Unlikely, but not impossible (within the lifecycle of the project)  |  |
| Medium      | 3     | Fairly likely to occur (within the lifecycle of the project)        |  |
| High        | 4     | More likely to occur than not (within the lifecycle of the project) |  |
| Very High   | 5     | Almost certain (within the lifecycle of the project)                |  |